From: Farak, Sonja (DPH) </O=COMMONWEALTH OF

MASSACHUSETTS/OU=DPH/CN=RECIPIENTS/CN=SFARAK>

Sent: Wednesday, June 18, 2003 12:52 PM

To: Tavares, Bonnie (DPH) <Bonnie. Tavares@dph.state.ma.us>

Subject: Training

Bonnie,

I just wanted to make sure that you received the fax I sent you on June 16th and hopefully get a confirmation for my requested date (July 30 from 10-12). Thanks.

Sonja

----Original Message-----

From: Tavares, Bonnie (DPH) Sent: Friday, June 13, 2003 1:12 PM

To: DPH-DL - ADMIN-ALL-DPH-STAFF; Luna, Evelyn (HCF); Berolini, Mike (HCF); McCabe, Steve (HCF); Lischko,

Amy (HCF)

Subject: Training Schedule for June, July & August

Please review the June, July & August training schedule below. Please fill out the attached registration form for each training course. Thank you for your continuous cooperation.

Addendum to the Professional Training and Development Winter/Spring/Summer 2003 Schedule

June

Course Information

June 16, 9-5:00 PM: Supervisor Training

State Laboratory Institute, Jamaica Plain, Room 133

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructor: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

June 18, 8-4:00 PM: Supervisor Training

Tewksbury Hospital, Tewksbury, Conference Room C-1

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing

useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

June 23, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 1

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

June 24, 8-12 Noon: CPR

Lemuel Shattuck Hospital, Jamaica Plain, Cafeteria Conference Room (Ground Floor)

This 4 hour CPR training is for re-certification or beginners.

NOTE: Participants MUST register by e-mail to <u>susan repotente@state.ma.us</u> and provide name, phone number, and mailing address so that certificates can be mailed. This program is provided by Fallon Community Health Plan to the hospital free of charge. Periodically, Fallon may need to cancel certain sessions and because of this potential, participants must understand that there may be a risk of a last minute cancellation. <u>Please call George A. Hayes, Director of Staff Education, Lemuel Shattuck</u> Hospital (617-971-3279) to confirm the day before your training is scheduled.

Instructor: Fallon Community Health Plan Space is limited to 20 attendees.

FULL - FULL - (all registrations received prior to today are confirmed)

June 25, 10-12 Noon: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Programs

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

June 25, 3-4:00 PM: HIPAA Training

250 Washington Street, Boston, Lobby Conference Room 2

The Health Insurance Portability and Accountability Act (HIPAA) is the most sweeping legislation to affect health care since Medicare. The compliance date for the privacy aspect is April 2003. *All DPH employees and consultants are mandated to participate in the training*.

Instructor: Michael Marchand, HRD Trainer. Coordinator: Martie Chadwick, Office of Employee Programs

Registration required. Use attached registration form.

June 27, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on

how to effectively manage, communicate, direct, motivate and support employee performance.

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

FULL - FULL - (all registrations received prior to today are confirmed)

June 30, 9:30-12 Noon: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Program

Stephanie E. Carter, Managed Care Ombudsman

Registration required. Use the attached registration form.

July

July 2, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Public Health Council Room, Side B Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working

more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 7, 9-5:00 PM: Supervisor Training

State Laboratory Institute, Jamaica Plain, Room 133

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing

useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 8, 6-10:00 PM: CPR

Lemuel Shattuck Hospital, Jamaica Plain, Cafeteria Conference Room (Ground Floor)

This 4 hour CPR training is for re-certification or beginners.

<u>NOTE</u>: Participants <u>MUST</u> register by e-mail to <u>susan.repotente@state.ma.us</u> and provide name, phone number, and mailing address so that certificates can be mailed. This program is provided by Fallon Community Health Plan to the hospital free of charge. Periodically, Fallon may need to cancel certain sessions and because of this potential, participants must understand that there may be a risk of a last

minute cancellation. <u>Please call George A. Hayes, Director of Staff Education, Lemuel Shattuck</u> Hospital (617-971-3279) to confirm the day before your training is scheduled.

Instructor: Fallon Community Health Plan Space is limited to 20 attendees.

July 10, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance.

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 16, 2-4:30 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Programs

Stephanie E. Carter, Managed Care Ombudsman

Registration required. Use the attached registration form.

July 17, 11:30-12:30 PM: HIPAA Training

250 Washington Street, Boston, Lobby Conference Room 2

The Health Insurance Portability and Accountability Act (HIPAA) is the most sweeping legislation to affect health care since Medicare. The compliance date for the privacy aspect is April 2003. *All DPH employees and consultants are mandated to participate in the training*.

Instructor: Michael Marchand, HRD Trainer. Coordinator: Martie Chadwick, Office of Employee Programs

Registration required. Use attached registration form.

July 18, 8-4:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance.

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 21, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance.

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 22, 8:00 AM - 12 Noon: CPR

Lemuel Shattuck Hospital, Jamaica Plain, Cafeteria Conference Room (Ground Floor)

This 4 hour CPR training is for re-certification or beginners.

NOTE: Participants <u>MUST</u> register by e-mail to <u>susan.repotente@state.ma.us</u> and provide name, phone number, and mailing address so that certificates can be mailed. This program is provided by Fallon Community Health Plan to the hospital free of charge. Periodically, Fallon may need to cancel certain sessions and because of this potential, participants must understand that there may be a risk of a last minute cancellation. <u>Please call George A. Hayes, Director of Staff Education, Lemuel Shattuck</u> Hospital (617-971-3279) to confirm the day before your training is scheduled.

Instructor: Fallon Community Health Plan Space is limited to 20 attendees.

July 23, 1-3:00 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

250 Washington Street, Boston, Public Health Council Room, Side A

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Sue Stein, Deputy General Counsel

Registration required. Use the attached registration form.

July 24, 2-4:00 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

July 25, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing

Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

July 30, 10-12 Noon: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

State Laboratory Institute, Jamaica Plain, Auditorium

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Sue Stein, Deputy General Counsel

Registration required. Use the attached registration form.

July 30, 1-3:30 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

State Laboratory Institute, Jamaica Plain, Auditorium

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Program

Sue Stein, Deputy General Counsel

Registration required. Use the attached registration form.

August

August 7, 1-3:00 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

250 Washington Street, Boston, Public Health Council Room, Side A Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Stephanie E. Carter, Managed Care Ombudsman

Registration required. Use the attached registration form.

August 8, 9:30-12 Noon: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

250 Washington Street, Boston, Public Health Council Room, Side A Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Programs

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

August 11, 2-3:00 PM: HIPAA Training

250 Washington Street, Boston, Lobby Conference Room 2

The Health Insurance Portability and Accountability Act (HIPAA) is the most sweeping legislation to affect health care since Medicare. The compliance date for the privacy aspect is April 2003. *All DPH employees and consultants are mandated to participate in the training*.

Instructor: Michael Marchand, HRD Trainer. Coordinator: Martie Chadwick, Office of Employee Programs

Registration required. Use attached registration form.

August 12, 8:00 AM – 12 Noon: CPR

Lemuel Shattuck Hospital, Jamaica Plain, Cafeteria Conference Room (Ground Floor)

This 4 hour CPR training is for re-certification or beginners.

NOTE: Participants MUST register by e-mail to <u>susan.repotente@state.ma.us</u> and provide name, phone number, and mailing address so that certificates can be mailed. This program is provided by Fallon Community Health Plan to the hospital free of charge. Periodically, Fallon may need to cancel certain sessions and because of this potential, participants must understand that there may be a risk of a last minute cancellation. <u>Please call George A. Hayes, Director of Staff Education, Lemuel Shattuck</u> Hospital (617-971-3279) to confirm the day before your training is scheduled.

Instructor: Fallon Community Health Plan Space is limited to 20 attendees.

August 14, 9-5:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

August 18, 8-4:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

August 18, 1:00-3:30 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

250 Washington Street, Boston, Public Health Council Room, Side A

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Programs

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

August 20, 9:30-12 Noon: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

State Laboratory Institute, Jamaica Plain, Auditorium

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Programs

Sue Stein, First Deputy General Counsel

Registration required. Use the attached registration form.

August 20, 1-3:00 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

State Laboratory Institute, Jamaica Plain, Auditorium

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Sue Stein, First Deputy General Counsel

Registration required. Use the attached registration form.

August 21, 1:30-3:30 PM: Preventing Discrimination/Sexual Harassment in the Workplace - For Non-Supervisors Exclusively

250 Washington Street, Boston, Public Health Council Room, Side A

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide staff with the essential elements of harassment prevention. Participants will review Mass General Law Chapter 151B and the definition and examples of harassment. Employees' rights and responsibilities will be explained. The program will incorporate interactive methods.

Instructors: Bonnie Tavares, Director of Employee Program

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

August 26, 6-10:00 PM: CPR

Lemuel Shattuck Hospital, Jamaica Plain, Cafeteria Conference Room (Ground Floor)

This 4 hour CPR training is for re-certification or beginners.

<u>NOTE</u>: Participants <u>MUST</u> register by e-mail to <u>susan.repotente@state.ma.us</u> and provide name, phone number, and mailing address so that certificates can be mailed. This program is provided by Fallon Community Health Plan to the hospital free of charge. Periodically, Fallon may need to cancel certain sessions and because of this potential, participants must understand that there may be a risk of a last minute cancellation. <u>Please call George A. Hayes, Director of Staff Education, Lemuel Shattuck</u> Hospital (617-971-3279) to confirm the day before your training is scheduled.

Instructor: Fallon Community Health Plan Space is limited to 20 attendees.

August 27, 9:00-11:30 AM: Preventing Discrimination/Sexual Harassment in the Workplace - For Managers and Supervisors

250 Washington Street, Boston, Public Health Council Room, Side A

Attendance at this course will satisfy the Commissioner's mandate.

This course will provide supervisors with the essential elements of harassment prevention as well as the unique responsibilities of supervisors. We will review the components of prompt, appropriate action and the role of the manager in stopping the harassment.

Instructors: Bonnie Tavares, Director of Employee Programs

Dennis Johnson, Civil Rights Officer

Registration required. Use the attached registration form.

August 29, 8-4:00 PM: Supervisor Training

250 Washington Street, Boston, Lobby Conference Room 2

Attendance at this course will satisfy the Commissioner's mandate.

Effective supervision increases employee motivation and morale and results in higher levels of both productivity and work satisfaction. Program participants will explore and develop their knowledge on how to effectively manage, communicate, direct, motivate and support employee performance. Participants will learn and practice the steps for effectively communicating with employees and providing useful feedback as well as strategies and techniques for engaging constructive disagreement and working

more effectively with difficult employees.

Instructors: Casey Hall, Training Consultant, Jan Rybeck, CMG Associates

Registration required. Use attached registration form. Space is limited to 16 attendees.

Bonnie Tavares MDPH Director Office of Employee Programs 250 Washington St. Boston, MA 02108 Telephone: 617-624-6071

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